

# WILLIAM G. RIGGINS

## Senior Consultant

William Riggins has more than 30 years of experience across the utility and energy industries, representing both utility and consumer interests. He provides assistance in legal and management matters for energy companies, project assessments and evaluations, management audit services for energy systems, projects and programs, and regulatory services in utility projects and utility matters. He also brings considerable experience in the Board Room, having given many continuing reports, being responsible for SEC filings, and regularly reporting to Board Committees.

### EXPERTISE

- ▶ Utility Construction Management
- ▶ Executive Oversight
- ▶ Risk Management
- ▶ Senior Management Strategy
- ▶ Damage Calculation

**30+ YEARS OF EXPERIENCE**

### EXPERIENCE

Mr. Riggins's experience includes serving as the first Consumer Counsel in Kansas. After his role as Consumer Counsel, he spent 19 years at Kansas City Power & Light (KCP&L)/Great Plains Energy (GPE), where he was General Counsel and a member of the Executive Oversight Committee for GPE, a role in which Mr. Riggins had executive level responsibility for overseeing all major construction projects. His experience spans across nuclear, natural gas, wind, solar and coal units, including environmental upgrades. Mr. Riggins also served as General Counsel for Kansas Electric Power Cooperative (KEPCo). He has served on the Board of Directors of Wolf Creek Nuclear Operating Corporation and as Vice President and Assistant Secretary of KEPCo Services, Inc., a subsidiary that provides engineering services.

Mr. Riggins worked as a part of the independent monitor team of Public Service Electric & Gas's (PSE&G's) \$1 billion Energy Strong Program that includes a number of storm hardening and resiliency projects to help its electric and gas operations. As part of the independent monitor, they provide recommendations and examine the cost and performance to the Energy Strong Program reporting its findings to PSE&G, the Board of Public Utilities, and the state's Division of Rate Counsel. Mr. Riggins also served on a team evaluating the prudence of Mississippi Power Company's (MPC's) execution of the \$6.2 billion Kemper IGCC Project. He was part of the independent and objective assessment of Ontario Power Generation's (OPG's) plan and approach to the execution of the Darlington Refurbishment Program (DRP), including the processes in place for management of costs and schedule, program controls and its application of any contingency and consistency with industry best practices. He assisted a private equity firm in the successful sale of a combined cycle generating unit. Mr. Riggins also advises the Alaska State Legislature on construction contracts for large projects, including risk allocation in Engineering, Procurement, and Construction (EPC) contracts.

### PROJECT HISTORY

#### ENERGY GENERATION

- ▶ Involved in rebuild of Hawthorn 5 coal unit; construction of the Spearville Wind Farm; retrofit of the LaCygne 1 and Iatan 1 coal units; construction of the Iatan 2 coal unit.
- ▶ Construction of several combined cycle and combustion turbine gas units.
- ▶ Permitting and performing financial and contractual due diligence for several solar units.



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## TRANSMISSION AND DISTRIBUTION

### Kansas City Power & Light

- ▶ A part of five-year Asset Management Plan which included:
  - Replacement of distribution breakers, remote terminal units, poles, transmission arms, transmission substation disconnect switches, circuit breakers and switchers, and transmission shield wire;
  - Conducting a system inventory/condition assessment of poles and associated components;
  - Replacing and injecting cables; and,
  - Automating buses, reclosers, network protectors and associated monitors.

### Power & Light District

- ▶ Relocation and upgrade of distribution infrastructure associated with this downtown redevelopment project.

### Green Impact Zone

- ▶ Relocation and upgrade of distribution infrastructure associated with an urban redevelopment project to showcase “smart” and “green energy” technologies.
- ▶ Assisted in obtaining a Department of Energy grant for this effort.

## EDUCATION

M.B.A. Entrepreneurship emphasis – with honors, University of Missouri-Kansas City, 2003

J.D. Energy Law emphasis, University of Kansas, 1984

B.S. Journalism, University of Kansas, 1980

### BAR ADMISSIONS:

- Kansas, 1984
- Missouri, 1991
- Federal District Court of Kansas
- U.S. Supreme Court

## PROFESSIONAL AFFILIATIONS

Edison Electric Institute (EEI) Legal Committee

National Association of Manufacturers Environmental Legal Strategy Group

Association of Corporate Counsel

Kansas Energy Council, by Appointment of Governor Kathleen Sebelius

Adjunct Faculty Member – Bloch School of Management, University of Missouri-Kansas City

Certified Arbitrator with the American Arbitration Association and the International Institute for Conflict Prevention & Resolution, Commercial and Energy panels

Fellow, Chartered Institute of Arbitrators

National Association of Corporate Directors

Member representative and member of the Insurance Advisory Committee – Nuclear Electric Insurance Limited.

## PUBLICATIONS

Moonshot and Megaprojects, Power Magazine, June, 2019

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Volume 2, Chapter 3, Dodd-Frank's Impact on the Utility Industry and the "Utility" of the Integrity Index in Assessing Counterparty Risk, Business and Corporate Integrity: Sustaining Organizational Compliance, Ethics and Trust (Santa Barbara, CA; Praeger; 2014) (co-authored).

Chapter 72A, Climate Change, Successful Partnering Between Inside and Outside Counsel (Eagan, MN; Thomson Reuters; 2011) (co-authored with James A. Holtkamp).

Chapter 1, A Perspective on Regulatory Risk in the Electric Industry, Managing Enterprise Risk (Oxford, United Kingdom; Elsevier Ltd.; 2006).

## PRESENTATIONS

"Energy Policy-The Search for Facts," Bloch School of Management, University of Missouri-Kansas City, March 2014

"The Role of Environmental Policy in Driving Green Innovation Around Smart Grid and Energy Efficiency," Smart Energy International, September 2010

"Breaking Down Barriers: Tactics for Corporate Counsel Who Hire Lawyers of Color" and "Moving to the General Counsel's Office – Practical Advice for the Journey," Elevating Your Game – American Bar Association Regional Symposium, June 2009

"Partnering and Collaborating in a Carbon Constrained Future," Next Generation Lower Carbon Fuel and Power Summit, June 2007

"Meeting the Region's Energy Needs; Collaboration and Balance," Midwest Environmental Conference, April 2006

"Regulatory Issues Are Now Strategic Issues," Corporate House Counsel Institute, June 2005

"Here We Go Again – The Environmental Aspects of the Electric Industry's New Construction Cycle," Midwest Energy Conference, March 2005

"A Perspective on Regulatory Risk in the Electric Industry," UMBRES Conference, April 2004

"Controlling Legal Costs is a Team Effort," American Corporate Counsel Association Conference, September 2003