

KRIS STOZEK

Consultant



Kris Stozek is a resourceful, versatile, highly driven, and deadline-savvy team player, seeking to provide consulting services to nuclear mega-projects, by leveraging a broad array of experience and expertise.

EXPERTISE

- ▶ Project/Cost Management and Estimating
- ▶ Program / Project Controls
- ▶ Schedule Management
- ▶ Program / Project Reporting

10+ YEARS OF EXPERIENCE

PROFESSIONAL ABILITIES

- ▶ 10+ Years working in Nuclear Capital Programs and Projects
- ▶ Wide array of exposure in oversight areas of Management, Controls, Planning, and Execution
- ▶ Extensive experience with Scheduling and Cost management, top-down and bottom-up
- ▶ Excelled in Program/Project Reporting, Information Systems, Data Management
- ▶ Heavily involved in all levels of Forecasting, Change Management, Owner Representation
- ▶ Prior leadership in project lifecycle Engineering and Document Change Control
- ▶ Management Experience over direct personnel within complex matrix organizations
- ▶ Provided Training, Mentoring, and Support to dozens of individuals and organizations
- ▶ Proficiency in Estimating, Procurement, Risk, Claims, and Contract Management
- ▶ Supported multiple Audit and Compliance initiatives

TECHNICAL ABILITIES

- ▶ Schedule Management: Primavera and MS Project
- ▶ Project/Cost Management and Estimating: Proliance, Convero, Ecosys, and U.S. Cost
- ▶ Reporting, Data, and Database: SQL (Oracle, MS, ODBC, MySQL, etc.), Orchestra Networks EBX5, MS Power BI (Business Intelligence), Report Builder, Primavera API
- ▶ Asset and Work Management, ERP: Asset Suite 7 (Passport), SAP
- ▶ Document, Content and Workflow Management: Curator, SharePoint, Documentum, EBX5
- ▶ MS Office suite of products: Excel, Access, Visio and VBA (automation and customization)
- ▶ High Level Programming: Java EE, .Net C#, VB, Web Services, C++, JavaScript

PERSONAL ABILITIES

- ▶ Adaptive within dynamic, complex and diverse business environments
- ▶ Enthusiastic team player with ability to build effective relationships with stakeholders at all levels
- ▶ Detail-oriented but strategic, able to coordinate multiple initiatives concurrently
- ▶ Ability to thrive, adapt, and excel under pressure of tight deadlines and frequent priority changes
- ▶ Experience in influencing project, functional, vendor, and support staff without direct authority
- ▶ Outstanding ability to interpret non-technical communication to provide business solutions
- ▶ Effective communication skills, both written and verbal, to all levels and areas of the organization
- ▶ Highly dependable, conduct activities with integrity and a results-oriented approach
- ▶ Committed to continuous learning and advancement in professional knowledge and abilities
- ▶ Facilitate effect knowledge transfer to ensure proficiency of key stakeholders

PAST POSITIONS

SECTION MANAGER – WORK MANAGEMENT – DATA INTEGRITY

Darlington Nuclear Refurbishment – OPG, Bowmanville, Ontario, Integration – Work Management/Project Office 2016-2017

- ▶ Led formation and management of a “first of a kind” Data Integrity Team - a 12-member team responsible for identifying, investigating, and resolving data issues identified in the “Single Source of Truth” (SSoT, Integrated Database, IDB)

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- ▶ Provided leadership in all areas of Project, Work, and Controls Management: Scope, Schedule, Cost, Forecast, Risk, Reporting
- ▶ Executed the Documentation War Room initiative – ensuring creation and issuance of work instructions (CWPs, WPLs, etc.) and other execution and commissioning documentation did not affect field execution or ultimate unit Return To Service (RTS)
- ▶ Implemented a Master Data Management (MDM) solution and associated governance processes to further the evolution of SSoT, IDB, and creation of Master Data
- ▶ Successfully mesh needs of Work Management with those of Planning and Controls
- ▶ Utilized an unorthodox (in Nuclear) agile management methodology (SCRUM)
- ▶ Extensive design, build, and UAT (User Acceptance Testing) of IT systems and business reports

PLANNING & CONTROLS LEAD

Darlington Nuclear Refurbishment – OPG, Courtice, Ontario, Integration - Planning and Controls (P&C) 2014-2016

- ▶ Managed P&C integration activities for a portfolio of capital projects (Pre-Reqs) worth \$1 billion, and a portfolio of functions (Ops & Mtce) worth \$1.5 billion life-cycle
- ▶ Provided project management and controls leadership to OPG project and functional teams, as well as EPC vendors, including estimating, scheduling, project planning, cost management/forecasting and reporting, risk management, and change control
- ▶ Spearheaded the Improved Integrated Schedules (IIS) initiative which brought together project, functional, and EPC vendor teams to develop realistic cost & schedule rebaselines, as well as the required Change Control Forms and Gate/BCS Packages
- ▶ Coordinated with 50+ project, functional, and vendor stakeholders to successfully communicate status of dozens of projects to senior executives, monthly, within 1 hour
- ▶ Lead Subject Matter Expert (SME) implementing the multi-million dollar Integrated DataBase (IDB) initiative which provided a single source of truth for project reporting
- ▶ Provided mentoring, training, and development support for a team of 5 members

PROJECT PLANNER

Darlington Nuclear Refurbishment – OPG, Oshawa, Ontario
Scheduling - Planning and Controls – Balance of Plant (BoP) 2012-2014

- ▶ Supported creation of Gate Packages (Funding Releases, Project Progression)
- ▶ Built Definition Phase BoP schedules based on specifications from project teams and designed the first successful implementations of fully integrated multi-level schedules
- ▶ Project Controls Modification Design Requirements (MDR) SPOC (Design Phase)
- ▶ Integration of EPC vendor schedules with overall Program Integrated Master Schedule; review quality of submissions, analyze and resolve coding, structure and other discrepancies, as well as manage schedules to assess progress and variances
- ▶ Prepare earned value analysis and schedule metrics reports for the project
- ▶ Support project cost management activities including development of cost baselines, EV reporting, change management, contingency allocations and forecasting
- ▶ Assisted with the creation of Gate Packages per Nuclear Refurbishment’s Gated Process, with leadership on scheduling and specific BoP sub-bundles

SENIOR INTEGRATION SCHEDULER

Bruce A Restart – AMEC NCL, Tiverton, Ontario 2006-2012

Project Controls

- ▶ Designed, developed and maintained custom Enterprise Reporting System, supporting multi-billion dollar project, providing critical information for all levels of management
- ▶ Primavera Administrator for 21 different sub-contractors on the project (60+ users)
- ▶ Scope Control and Milestone management, with Schedule progress/performance reporting
- ▶ Review and analyze sub-contractor’s status during EPC and commissioning phases of project

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- ▶ Facilitate solutions and resolutions of the identified conflicts between sub-contractors
- ▶ Create and manage the development of the department software tools and websites

Integration Scheduler

- ▶ Created multiple project schedules based on CPM, integrated with owner approved WBS
- ▶ Resource loading of project schedules, leveling and production of resource histograms
- ▶ Review and approve schedules and work breakdown structure prepared by subcontractors
- ▶ Develop custom Primavera API utilities to auto-update and integrate schedules
- ▶ Manage all Primavera Global Objects and Libraries, both manually and using Primavera API

Cost Control

- ▶ Developed Restart Seismic Event Model – an event-based earned value methodology to integrate cost and schedule to provide metrics such as SPI, CPI, and Estimate to Complete.
- ▶ Created IMS JobLite tool – time management tool using TimeSummit JobClock data
- ▶ Provided Business Services (Claims) integration and support to collect historical data and information of DWC planned versus actual progress and costs to aid in claims resolution

Software Design and Development

- ▶ Software Integration management and coordination of software upgrades
- ▶ RSR (Restart Support Request) - supported web application which handled support requests from 21 sub-contractors on the project. Live interface with Primavera 6.2 API created 50,000 activities in the schedule. (Java EE & WebSphere integrated with MS .NET Web Service).
- ▶ IMS (Information Management System). Designed and developed relational database to manage and integrate Finance, Engineering, Procurement, Construction, and Commissioning data. Developed a standard set of reports for the entire Project. Integrated Primavera, Passport, Curator and Convero systems. Provided integrated datasets for other departments.
- ▶ Primavera / Passport Interface. Designed and developed Java based middleware to facilitate the integration of work management and scheduling tools.
- ▶ Documented requirements and translated business requirements into project specifications.
- ▶ Defined and executed system testing using mature testing methods. Wrote and executed test plans and test scripts. Provided business process documentation and training roll-outs.

EDUCATION

Wilfrid Laurier University, Waterloo, Ontario

(Honours Business Administration & Honours Computer Science, Co-op Options)

2004-2008

University of Waterloo, Waterloo, Ontario

(Honours Applied Science in Computer Engineering Program, Co-op Program)

2002-2004