

# GREG STOZEK

## Consultant



Greg Stozek is a consultant with experience working in an engineering / procurement / construction (EPC) contracting environment, as well as more than 15 years of experience in schedule integration with multiple vendors on multi-billion-dollar capital projects.

### EXPERTISE

- ▶ Capital Program and Project Management
- ▶ Program / Project Controls
- ▶ Schedule Management
- ▶ Program / Project Reporting
- ▶ Change Management
- ▶ Audit and Compliance

**15+** YEARS OF EXPERIENCE

### EXPERIENCE

- ▶ Experienced working in Engineering/Procurement/Construction (EPC) contracting environment.
- ▶ Advanced knowledge of the Project Controls and Management principles around Scope, Schedule, Cost Control, Change Management, Estimating, Forecasting, Productivity, Earned Value (EVM) and Critical Path Method (Float Management).
- ▶ Experienced with establishing Program Enterprise Structures including EPS/OBS, WBS aligned with CBS, Cost Codes and RBS.
- ▶ Aptitude to establish Multi-Level Scheduling model in Primavera, to automatically roll-up the low-level activities to Control Accounts and Work Packages, where Earned Value Management and Cost Control is implemented.
- ▶ Over 15 years of experience in Schedule Integration with multiple vendors on multi-billion-dollar capital projects. Extensive experience with the integration of stand-alone project schedules into an Integrated Master Schedule in Primavera.
- ▶ Extensive knowledge of the Primavera and MS Project Software. Performed the Primavera Administrator role for 10 years.
- ▶ Experienced with Engineering (Design), Procurement, Construction, Maintenance and Commissioning work processes.
- ▶ Over 13 years of experience with implementation of the Project Controls Application Suite. Integration of Cost Management tools with the P6 Schedules and the Estimating software.
- ▶ Development of comprehensive performance tracking reports using industry standard KPIs on various reporting platforms.
- ▶ Expert knowledge of the Work Management processes and tools, including Outage, Online and Refurbishment processes. Detailed understanding of AS7 and SAP integration with Primavera and other Work Management tools. (ROOMS, OMS, NIMS)
- ▶ Strong technical and analytical skills. Able to identify key process/data gaps and recommend best practice solutions.
- ▶ Exceptional ability to interpret non-technical communication into terms of Information Management Systems.
- ▶ Experienced with the Java EE, WebSphere and .NET development environments. Expert with the Primavera API, Web Services, Oracle, SQL, Report Builder, Excel and MS Access (VBA).
- ▶ Extensive experience in generating and delivering presentations (Visio and PowerPoint) to all levels of the organization.
- ▶ Leadership experience with managing staff and contractors.
- ▶ Experienced in writing Project Controls procedures, governance and process guides.

### ABILITIES

- ▶ Detail-oriented with exceptional organizational and time management skills.
- ▶ Ability to communicate effectively, both written and verbally, at all levels of the organization.
- ▶ Work independently and efficiently on multiple projects simultaneously.
- ▶ Think strategically and work effectively within a team environment, while building relationships with stakeholders at all levels.
- ▶ High level of integrity and dependability with a strong sense of urgency and results orientation.
- ▶ Ability to adapt to tight deadlines, heavy workloads, and frequent changes in priorities.
- ▶ Applied knowledge of the "Earned Value" principles.
- ▶ Ability to influence the project teams and vendor staff, without direct authority.
- ▶ Willingness for continuous learning and advancement of technical knowledge.
- ▶ Ability to transfer subject matter knowledge and understanding to others.
- ▶ High level knowledge of Nuclear Plant's Systems, Equipment and Components.



# GREG STOZEK

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## PAST POSITIONS

### MASTER SCHEDULER

Ontario Power Generation (OPG), Oshawa, Ontario (Darlington Refurbishment)

2014- 2018

- ▶ Led the creation of the Project Controls processes, guides and tools necessary to support schedule development, integration and change management.
- ▶ Developed clients' Schedule Management and Integration procedures.
- ▶ Evaluated contractors' procedures to ensure alignment with OPG standards.
- ▶ Ensured vendor's contracts incorporate clients' governance requirements.
- ▶ Constructed a library of templates for schedule development and integration in Primavera and Visio.
- ▶ Reviewed vendor's schedules and estimates for quality and alignment with OPG requirements. Responsible for acceptance of contractor's schedules for baseline and integration.
- ▶ Developed and managed the schedule baseline update process. Ensured that approved forecast hours and dates are reflected in the schedule baseline and aligned with the Earning Rules. Reconciled actual hours against project forecast and baseline.
- ▶ Accepted and integrated over 100 individual vendor's schedules using Interface Milestone File (IMF).
- ▶ Responsible for publishing all production schedules including the daily and weekly execution plan for all vendors, and the 4 week look-ahead schedule.
- ▶ Chaired daily and weekly schedule review meetings key stakeholders.
- ▶ Performed Critical Path Analysis for individual projects, execution windows and overall program.
- ▶ Performed resource profile reviews and resource leveling, ensuring there is alignment with the Cash-Flows.
- ▶ Managed major milestones for each project and overall program.
- ▶ Collected, consolidated, analyzed, and reported the project scope, cost and schedule information to ensure overall project status is assessed and potential problem areas identified for corrective actions.
- ▶ Lead interface between vendors and the client for schedule management.
- ▶ Ensured that accurate schedule reports and schedule metrics are produced, based on the structure and coding in Primavera.
- ▶ Maintained quality and integrity of the P6 database (Administrator) and provided technical expertise for maintaining and upgrading Primavera infrastructure.
- ▶ Supervised day to day work activities for clients' staff and vendor's schedulers.
- ▶ Provided leadership for staff to ensure and promote personal growth.
- ▶ Responsible for interviews and hiring staff.
- ▶ Conducted staff performance reviews and assigned day to day tasks.
- ▶ Provided training, mentoring and guidance to project team members.

### SENIOR ADVISOR

Ontario Power Generation (OPG), Oshawa, Ontario (Darlington Refurbishment)

2011-2014

- ▶ Performed Technical Lead role on IT Infrastructure projects to establish the Project Controls Integrated Application Suite.
- ▶ Facilitated the review and update to the Project Controls processes including Scheduling, Estimating, Cost Management, Work Control, Risk and Contingency Management.
- ▶ Established the overall program structure to meet all process requirements.
- ▶ Ensured that cost software, scheduling system, risk management, and document controls tools are compliant with the structure and are supportive of project reporting requirements.
- ▶ Participates in Project Procurement, Contracting, and Contract Administration activities to ensure they align with project controls processes and overall program structure.
- ▶ Captured and documented business and technical requirements for implementation and customization of the Cost Management tool and integration with Primavera and Microsoft BI report engine.
- ▶ Developed technical documentation related to business processes and system requirements.
- ▶ Monitored the implementation progress of the IT solution by third party vendors and perform User Acceptance Testing (UAT).

# GREG STOZEK

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- ▶ Technical lead for Work Management tool implementation including integration with Schedules and Asset Suit 7 as well as Scope Control tool (ROOMS).
- ▶ Supported project teams to establish Work Breakdown Structure and associated Control Budgets in line with industry best practices.
- ▶ Provide workshops and training sessions on Project Controls toolset.
- ▶ Designed a standard set of reports and dashboards in MS BI to monitor and analyze program/project performance including cost, estimate, budget, commitments, actual expenditures, accruals, forecast, schedule progress and milestone tracking (Earned Value, SPI, CPI, etc.).
- ▶ Defined business requirements for the Multi-Level Scheduling Model with Control Accounts and Work Packages used to integrate multiple independent vendor's schedules and provide a master schedule with critical path and resource profiles for the overall program.
- ▶ Facilitated the establishment of Plan Value and Earning Rules, based on the requirements of the EVM system and different contract types.
- ▶ Team lead for a migration project of multiple MS Access databases to SharePoint environment.
- ▶ Performed Primavera and Proliance administrator role. Maintained structures and dictionaries including, EPS, WBS, CBS, RBS, OBS, security profiles, codes at all levels and calendars.
- ▶ Provided technical guidance, including serving as a resource to project and functional teams by evaluating and proposing technical alternatives for resolving business and technology issues.
- ▶ Review project deliverables for completeness, quality and compliance with established standards.

## SENIOR INTEGRATION SCHEDULER

Bruce Power, Tiverton, Ontario (Bruce A Restart)

2006-2011

- ▶ Approved schedules and Work Breakdown Structure prepared by contractors.
- ▶ Designed templates and fragments to standardize and integrate vendors schedules for different deliverables including engineering modifications, construction projects, maintenance activities and system commissioning.
- ▶ Reviewed and analyzed sub-contractor's work status during engineering through construction and commissioning phases of the project.
- ▶ Loaded schedules with hours using Top-Down and Bottom-Up techniques.
- ▶ Facilitated resolution of identified conflicts between contractors.
- ▶ Published weekly T-0 (Execution) and T-8 (8 week look-ahead) schedules.
- ▶ Created resource loaded schedules and performed resource leveling.
- ▶ Administration of Primavera P6 for 15 different contractors with 50 users.
- ▶ Developed custom Primavera API Toolset to update and integrate subcontractor's schedules
- ▶ Managed integration between Cost Management tool and P6 schedules.
- ▶ Coordinated software upgrades from Primavera 3.1 to P5 and P6. Documented and translated business requirements into system specifications.
- ▶ Designed, developed and maintained Data Reporting System that supports all aspects of the project, providing critical information about cost and schedule performance to all levels of the organization.
- ▶ IMS (Information Management System). Designed and developed relational database to manage and integrate Commercial, Engineering, Procurement and Construction information. Developed standard set of reports for the entire program. Integrated Primavera, Passport, Curator and Convero systems.
- ▶ RSR (Restart Support Request). Designed and developed a web-based application to handle support requests from 15 sub-contractors on the project. System was integrated with P6 and generated 50,000 activities in the schedule using Primavera API.
- ▶ Primavera / Passport Interface. Designed and developed Java based middleware to facilitate the integration of work management tool and scheduling tool.

# GREG STOZEK

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## PROJECT SCHEDULER

Crossby-Dewar, Pickering, Ontario (Pickering A – Return to Service)

2003-2006

- ▶ Coordinated and scheduled work at the appropriate level of detail, based on potential impact on plant safety, reliability and efficiency.
- ▶ Provided schedules analysis to support successful execution of the project.
- ▶ Monitored progress against schedule, forecasted performance trends based on SPI/CPI, and initiated recovery actions in order to meet project end dates.
- ▶ Attended daily meetings with director of construction and Ontario Power Generation officials to report on work progress.
- ▶ Designed and developed applications and databases for work management, document control and estimating in accordance with specific user requirements.

## EDUCATION

University of Western, London, Ontario (B.Sc in Computer Science, Software Engineering)

2003

SAR Systems (Primavera P6 Professional Fundamentals and Advanced)

2008

OPG Training (Nuclear System Training)

2017